

This image displays a large grid table with 40 columns and 1000 rows. The grid is mostly white with black borders. The rightmost column contains a vertical sequence of colored cells: a large block of green cells at the bottom, followed by several rows of yellow, red, and green cells in a complex pattern, and a small block of blue and yellow cells at the top. A few scattered green cells are also visible in the middle rows of the grid.

Year	Area	Category	Sub-category	Project Name	Start Date	End Date	Status	Phase	Budget (M€)	Actual (M€)	Variance (M€)	Progress (%)	Risks	Notes
2020	Construction	Infrastructure	Transport	High-speed rail line extension	2018-01-01	2023-12-31	Completed	Final Review	1200	1180	-20	100	None	Completed ahead of schedule.
2021	Construction	Infrastructure	Water Supply	Large-scale aqueduct project	2019-06-01	2024-06-30	In Progress	Construction	850	780	-70	85	Material price volatility	Minor delays due to weather.
2022	Construction	Infrastructure	Power Generation	Renewable energy pilot plant	2020-03-01	2025-03-31	In Progress	Design & Procurement	450	420	-30	60	Supply chain issues	Value engineering implemented.
2023	Construction	Infrastructure	Water Treatment	Advanced wastewater treatment plant	2021-09-01	2026-09-30	On Hold	Not Started	300	0	-300	0	Re-evaluation of design	Project under review.
2024	Construction	Infrastructure	Transport	Urban transit system expansion	2022-01-01	2027-12-31	In Progress	Procurement	600	550	-50	45	Logistics challenges	Contract awarded.
2025	Construction	Infrastructure	Water Supply	Desalination plant upgrade	2023-04-01	2028-04-30	On Hold	Not Started	250	0	-250	0	Technology assessment	Feasibility study ongoing.
2026	Construction	Infrastructure	Power Generation	Nuclear power plant modernization	2024-07-01	2029-07-31	On Hold	Not Started	900	0	-900	0	Regulatory updates	Compliance review initiated.
2027	Construction	Infrastructure	Transport	International airport terminal	2025-02-01	2030-02-28	On Hold	Not Started	750	0	-750	0	Design finalization	Architectural competition.
2028	Construction	Infrastructure	Water Treatment	Smart water distribution network	2026-05-01	2031-05-31	On Hold	Not Started	400	0	-400	0	IoT integration	Prototype testing.
2029	Construction	Infrastructure	Power Generation	Offshore wind farm development	2027-08-01	2032-08-31	On Hold	Not Started	550	0	-550	0	Marine environment	Permitting stage.
2030	Construction	Infrastructure	Transport	Autonomous vehicle infrastructure	2028-11-01	2033-11-30	On Hold	Not Started	350	0	-350	0	AI integration	Partnership discussions.

